

Tabu Search With Target Analysis To The Assembly Line Balancing Problems - An Artificial Intelligence Approach

Wen-Chyuan Chiang

Department of Quantitative Methods and Management Information System
College of Business Administration, University of Tulsa
Tulsa, OK 74104
qm_wc@centum.utulsa.edu

Abstract

This paper describes the application of tabu search, a recent heuristic technique for combinatorial optimization problems, to the assembly line balancing problems. Computational experiments with different search strategies have been performed for some assembly line problems from literature. Computational results show that except for few cases tabu search always finds optimal solutions.

Introduction

There are two types of assembly line balancing problems. A Type I problem is to determine the minimum number of workstations required to meet the specified production requirements. A Type II problem is to allocate tasks to workstations in such a way that the maximum time required for assembly at any given station is minimal across all feasible stations (Mastor 1970). In this paper, we examine the Type I problem and apply tabu search schema to solve it.

The assembly line Balancing problem was first published in a mathematical form by Salveson in 1955. Since then it has been a hot topic for researchers. Mastor (Mastor 1966) evaluated the performance of 10 heuristic decision rules by iteratively employing each of the evaluated techniques, increasing the cycle time in one percent increments above the lower bound cycle time until a balance was achieved for the specified number of work stations. Dar-El (Dar-El 1975) investigated 12 heuristic decision rules of Type II problems. Dar-El developed MALB (Dar-El 1973) as a heuristic variant of his earlier optimal-seeking iterative procedure (Dar-El 1964). Dar-El's general conclusion is that MALB gives consistently superior results to the Arcus (Arcus 1963) or the other techniques investigated. Johnson (Johnson 1988), and Berger et al. (Berger, Bourjolly & Laporte 1992) investigated a branch and bound algorithm to solve Type I problems. Anderson (Anderson 1994), and Leu and Matheson (Leu & Matheson 1994) combined genetic algorithms and heuristic criteria to solve the assembly line balancing problem. Easton (Easton 1990) applied dynamic programming approach and used upper bounds in solving

assembly line balancing. Carraway (Carraway 1989) used dynamic programming approach to solve stochastic assembly line balancing problems. Suresh and Sahu (Suresh Sahu 1994) used simulated annealing to solve stochastic assembly line balancing problems. Shin and Min (Shin & Min 1991) investigated stochastic assembly line balancing problem in just-in-time environment.

In this paper, tabu search is applied to solve type I assembly line balancing problems. Tabu search was introduced by Glover (Glover 1989) as a technique to overcome local optimality. The underlying idea is to forbid some search directions at a present iteration in order to avoid cycling, but to be able to escape from a local optimal point. This strategy can make use of any local improvement techniques. There are many problems that are successfully solved using tabu search (Skorin-Kapov 1990, Knox 1994). In this paper, the application of tabu search to assembly line balancing problem is discussed.

Assembly Line Balancing Problem

The objective of assembly line balancing is to allocate tasks into workstations so that the total idle time across all workstations is minimized.

Lemma 1. In order to minimize the total idle time across all workstation, the number of workstations should be minimized.

Let T_{ij} be the time to finish the j th task in workstation i , T_i be the time to finish task i , IT_j be the idle time in station j , n be the number of workstations, m be the total number of tasks, CT be the cycle time, and k_j be the number of tasks assigned to workstation i , then

Total idle time across all the workstations =

$$\begin{aligned} \sum_{i=1}^n IT_i &= \sum_{i=1}^n (CT - \sum_{j=1}^{k_i} T_{ij}) \\ &= n \times CT - \sum_{i=1}^n \sum_j^{k_i} T_{ij} = n \times CT - \sum_{i=1}^m T_i \end{aligned}$$

From the above formula, we can see that CT and $\sum_{i=1}^n T_i$ are constant. Therefore in order to minimize total idle time across all workstations, the number of workstations must be minimized.

In order to encourage as many tasks as possible to be conglomerated into a big workstation with less idle time, a nonlinear objective function is used. The objective function can be written as:

$\max \sum_{i=1}^n (\sum_{j=1}^{k_i} T_{ij})^2$ where n is the number of workstations and k_i is the number of tasks in workstation i .

Lemma 2. The objective function can be maximized by moving jobs from workstations with less total time to workstations with larger total time.

There are two cases. Case 1, two workstations s_1 and s_2 can be combined into one workstation. Let ST_1 and ST_2 be the total time in workstations s_1 and s_2 ,

$$\begin{aligned} &\text{The Objective function after combination} \\ &= (ST_1 + ST_2)^2 = ST_1^2 + ST_2^2 + 2ST_1ST_2 > ST_1^2 + ST_2^2 \\ &= \text{Objective function before combination.} \end{aligned}$$

Case 2, two workstations s_1 and s_2 cannot be combined into one workstation because of cycle time constraint, if total time in s_2 is greater than total time in s_1 , we can still improve the solution by moving some tasks from s_1 to s_2 and therefore reduce the size of s_1 and increase the chance of combining s_1 with other workstations and get rid of workstation s_1 . Suppose processing time Δ is moved from s_1 to s_2 , total time for these two workstations after the move is $ST_1' = ST_1 - \Delta$, $ST_2' = ST_2 + \Delta$,

$$\begin{aligned} &\text{Objective function after combination} \\ &= ST_1'^2 + ST_2'^2 = (ST_1 - \Delta)^2 + (ST_2 + \Delta)^2 \\ &= ST_1^2 - 2\Delta ST_1 + \Delta^2 + ST_2^2 + 2\Delta ST_2 + \Delta^2 \\ &= ST_1^2 + ST_2^2 + 2\Delta(\Delta + (ST_2 - ST_1)) > ST_1^2 + ST_2^2 \\ &= \text{Objective function before combination.} \end{aligned}$$

Therefore to maximize $\sum_{i=1}^n (\sum_{j=1}^{k_i} T_{ij})^2$ is the same as to minimize number of workstations.

Assembly line balancing problem can be written as

$$\max \sum_{i=1}^n (\sum_{j=1}^{k_i} T_{ij})^2$$

subject to

$$\sum_{j=1}^{k_i} T_{ij} \leq CT \quad \text{where } k_i \text{ is the number of tasks in workstation } i \text{ and } CT \text{ is cycle time}$$

$$T_{ij} \neq T_{ik} \text{ if } i \neq k \text{ or } j \neq l$$

$$\sum_{i=1}^n k_i = m \quad \text{where } m \text{ is the number of tasks to be assigned}$$

The search of solution for assembly line balancing problem consists of two stages: initial solution construction which generates a feasible initial solution, and tabu search improvement which takes an initial solution and improves it.

Relational Matrix and Warshall Algorithm

There are precedence relationship among tasks, which specifies the order in which the tasks must be performed in the assembly process. Certain tasks must be finished before other tasks can be done. Immediate precedence relationship among tasks can be represented by a relational matrix $M = \{M_{ij}\}$ where

$$\begin{cases} 1 & \text{if task } i \text{ must be finished immediately before task } j \\ 0 & \text{otherwise} \end{cases}$$

Precedence relationship between any pair of tasks i and j can be defined as task i must be finished (not necessarily immediately) before task j can start. Task i is prior to task j if either

1. i is immediately before task j , i.e. $M_{ij} = 1$, or
2. There exists a task k , i is prior to k and k is immediately before task j .

Precedence relationship can also be represented by a matrix $MT = \{MT_{ij}\}$ where

$$MT_{ij} = \begin{cases} 1 & \text{if task } i \text{ must be finished before task } j \\ 0 & \text{otherwise} \end{cases}$$

In fact, precedence relationship is the transitive closure of immediate precedence relationship $M = \{M_{ij}\}$. From graph theory we know that $MT_{ij} = 1$ if and only if there

exists a path from task i to task j . Warshall (Warshall 1962) developed a very efficient algorithm for calculating transitive closure matrix. Let n be the number of tasks, M be the matrix representing immediate precedence relationship, and $MT = \{MT_{ij}\}$ be the matrix representing precedence relationship. The Warshall algorithm can be represented as follows:

- Step 1. Copy matrix M to matrix MT .
- Step 2. For i from 1 to n do step 3 to 5
- Step 3. For j from 1 to n do step 4 to 5
- Step 4. If $M_{ij} = 1$ then do step 5, otherwise continue step 3
- Step 5. For k from 1 to n set MT_{jk} to be $MT_{jk} \oplus MT_{ik}$

where the behavior of operator \oplus can be represented by the following table

\oplus	0	non zero
0	0	1
non zero	1	1

Matrix MT can be very useful to determine the feasibility of a solution.

Tabu Search (TS)

The development of Tabu Search can be traced back to the late 1960s and early 1970s. Its contemporary version was proposed by Glover in (Glover 1989). The basic idea of TS is to improve a solution using memory-guided rules to obtain good solutions.

TS introduces a memory structure that forbids or penalizes certain moves that would return to a recently visited solution. In assembly line balancing problem, the flexible memory is defined as follows:

```
int tabu[MAX_JOBS][MAX_STATIONS]
int tabusize
```

The above two dimensional array $tabu$ is used to check if a move from a solution to its neighborhood is allowed. If $tabu[i][s]$ is 0, then job i is free to move from its current workstation to another workstation s . Otherwise, say $tabu[i][s]$ is 6, job i cannot move to workstation s in the next 6 iterations. After a job i moved from workstation s to another workstation, the value of $tabu[i][s]$ is assigned to a value called $tabu$ size, which means that job i cannot go back to workstation s in the next $tabusize$ iterations.

After each iteration, all nonzero values in flexible memory $tabu$ are reduced by 1. When an entry $tabu[i][s]$

is reduced to 0, a job is allowed to move back to workstation s again.

The following example can be helpful to understand this flexible memory. Suppose there are 6 jobs assigned to 3 workstations:

- jobs 1 and 2 are in workstation 1
- jobs 3 and 4 are in workstation 2
- jobs 5 and 6 are in workstation 3

The initial values of all entries in $tabu$ are all set to be 0 and $tabu$ size is 3. In iteration 1, it is decided to exchange jobs 1 and 3. Figure 1 shows the flexible memory $tabu$ after the exchange. Both $tabu[1][1]$ and $tabu[3][2]$ are set to be 3 because job 1 cannot go back to workstation 1 and job 3 cannot go back to workstation 2 in the next 3 iterations.

Solution		$tabu$			
Workstation	Jobs	Job	1	2	3
1	2, 3	1	3	0	0
2	1, 4	2	0	0	0
3	5, 6	3	0	3	0
		4	0	0	0
		5	0	0	0
		6	0	0	0

Figure 1 Solution and $tabu$ memory after iteration 1

Suppose in iteration 2, it is decided to move job 2 to workstation 3, $tabu[2][1]$ are set to be 3 because job 2 cannot go back to workstation 1 in the next 3 iterations. After iteration 2, $tabu[1][1]$ and $tabu[3][2]$ are reduced by 1 which means that job 1 cannot return to workstation 1 and job 3 cannot return to workstation 2 in the next 2 iterations. Solution and $tabu$ memory after iteration 2 are shown in Figure 2.

Solution		$tabu$			
Workstation	Jobs	Job	1	2	3
1	3	1	2	0	0
2	1, 4	2	3	0	0
3	5, 6, 2	3	0	2	0
		4	0	0	0
		5	0	0	0
		6	0	0	0

Figure 2 Solution and $tabu$ memory after iteration 2

Suppose in iteration 3, if we could move job 1 from workstation 2 to workstation 1, we could get a solution that is better than the best solution we had found so far. However according to tabu flexible memory, job 1 cannot go to workstation 1 for the next two iterations. If we strictly follow tabu search methodology, we could miss an optimal solution. An additional rule called aspiration can solve this problem.

Aspiration Criterion

When a move can lead to a solution better than the best solution obtained so far, this move is allowed even if it is in tabu. This rule is called an aspiration criterion (Glover 1989). In the above situation, job 1 is allowed to move to workstation 1 even if this move is still in tabu. Solution and tabu memory after iteration 3 are shown in Figure 3.

Solution		tabu	WorkStation		
Workstation	Jobs		Job	1	2
1	1, 3	1	3	0	0
2	4	2	2	0	0
3	5, 6, 2	3	0	1	0
		4	0	0	0
		5	0	0	0
		6	0	0	0

Figure 3 Solution and tabu memory after iteration 3

Aspiration criterion is a very important rule in tabu search. It allows a move to get out of tabu status temporarily and therefore makes the quality of result solution less dependent on tabu size. Usually the greater the tabu size is, the less chance for solution to be trapped in local optima. However using greater tabu size could also eliminate many opportunities to find better solution if aspiration criterion were not used.

Intensification and Diversification

Besides the above described components, tabu search requires some additional rules to make it more intelligent to find better solutions. The use of flexible memory has been limited to a short term horizon, i.e. to remember the most recent moves to avoid being trapped to local optima.

The intensification scheme in Tabu search uses long term memory to guide its search of solutions. According to Glover (Glover 1989), it can be used to encourage solutions to satisfy such properties and discourage solutions that violate them. We would like to narrow the neighborhood in the search process to favor solutions with properties that occurred often in good solutions previously visited.

In assembly line balancing, the idea is to allocate as many jobs as possible to each workstation so that the number of workstations can be minimized. The rule of intensification in the case of assembly line balancing problem can be stated as follows:

When a job j moves to workstation s and makes s to reach its full capacity, this move is believed to be good and job j is fixed to workstation s in the next few iterations, unless a solution which is better than the best solution found so far can be found by moving job j to another workstation.

The diversification scheme is another strategic pursuit of solutions with varying characteristics which provides an essential counterbalance to the intensification component of tabu search. (Glover 1989) In assembly line balancing problem, diversification can be achieved by introducing a penalty function into the objective function. Let $switch(j)$ be the number of times job j switches from one workstation to another. The penalty function for moving job j to workstation s can be defined as

$$penalty\ function = \begin{cases} 0 & \text{if the move can improve} \\ & \text{current solution} \\ switch(j) * 10 & \text{otherwise} \end{cases}$$

The change of objective function
 = new objective function value - old objective function value - penalty function

Since in assembly line balancing, we are trying to maximize objective function, in each improvement step, we search the neighborhood to find a move which has the maximal change of objective function. When a job switched too many times, its chance to be selected as next move is reduce and therefore the chances for other jobs are increased so that the search region is forced to those areas that have not been searched before.

References

Anderson, E. J. 1994. Genetic Algorithms for combinatorial optimization: The assembly Line Balancing Problem. *ORSA Journal on Computing*, Vol 6, No 2, 161

Arcus, A. L. 1963. An analysis of a Computer Method of Sequencing Assembly Line Operations, Ph.D. dissertation, University of California, Berkeley.

- From Proceedings of the AI and Manufacturing Research Planning Workshop. Techniques, *Management Science*, Vol 16, No 22, 728-745. Copyright © 1990, Page 44 (www.iis.ford.edu). All rights reserved.
- Berger, J., Bourjolly, J. M. and Laporte, G. 1992. Branch and-Bound Algorithm for the Multi-Product Assembly Line Balancing Problem. *European Journal of Operational Research*, Vol 58, No 2, 215
- Carraway, R. L. 1989. A Dynamic Programming Approach to Stochastic Assembly Line Balancing. *Management Science*, Vol 35, No 4, 459-471
- Dar-El, E. M. 1964. Assembly Line Balancing -- An Improvement on the Ranked Positional Weight Technique. *Journal of Industrial Engineering*, Vol 15, No 2, 73-77
- Dar-El, E. M. 1973. MALB -- A Heuristic Technique for Balancing Large Single-Model Assembly Lines. *AIIE Trans.*, Vol 5, No 4, 343-356
- Dar-El, E. M. 1975. Solving Large Single-Model Assembly Line Balancing Problems -- A Comparative Study. *AIIE Trans.*, Vol 7, No 3, 1975, 302-310
- Easton, F. F. 1990. A Dynamic Program with Fathoming and Dynamic Upper Bounds For the Assembly Line Balancing Problem. *Computers and Operations Research*, Vol 17, No 2, 163
- Glover, F. 1989. Tabu Search, Part I. *ORSA Journal on Computing* 1:3, 190-206
- Glover, F. 1989. Tabu Search, Part II. *ORSA Journal on Computing* 2:1, 4-32
- Johnson, R. V. 1988. Optimally Balancing Large Assembly Lines with FABLE. *Management Science*, Vol 34, No 2, 240-253
- Knox, J. 1994. The Application of Tabu Search to the Symmetric Traveling Salesman Problem. Ph.D. thesis, Graduate School of Business, University of Colorado, Boulder
- Leu, Y. Y.; Matheson, L. A. 1994. Assembly Line Balancing Using Genetic Algorithms with Heuristic-Generated Initial Populations and Multiple Evaluation Criteria. *Decision Science*, Vol 25, No 4, 581
- Mastor, A. A. 1966. An Experimental Investigation and Comparative Evaluation of Production Line Balancing Techniques. Ph.D. dissertation, University of California, Los Angeles.
- Mastor, A. A. 1970. An Experimental Investigation and Comparative Evaluation of Production Line Balancing